KMAX Objectives

- Operational Excellence is a journey of continual improvement towards a moving target
- You never arrive, you just develop capabilities and cross newer milestones
- Kaizen Institute (KI) has evolved a model of assessment to guide your efforts towards these newer milestones
- Your real prize is the exciting journey in quest of excellence, not the medal

KMAX Levels

**Imai Recognition for Operational Excellence**

- ★
- At least 2 years of Operational Excellence implementation practice

- ★★
- For One Star (*) qualified at least 1 year of practice after achieving the first star

**Imai Medal for Operational Excellence**

- ★★★
- At least 1 year of practice after qualifying previous level

- ★★★★
- At least 1 year of practice after qualifying previous level

- ★★★★★
- At least 1 year of practice after qualifying previous level

“KAIZEN™” is a very practical approach of transformation. Both front liners in the process and top management are engaged & impacted. It has been a very rewarding journey.”

Business Excellence Manager
Large Public Sector Company in the Power Generation Equipment Sector, India

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**KMAX Benefits**

**Benefits to the organisation**
- Receive valuable feedback from team of competent assessors as a guide towards next milestones
- Benchmark against the KMAX framework of Operational Excellence assessment
- Compare maturity level of the Operational Excellence journey unit-to-unit within your organisation; and with peer practitioners

**Benefits to the winners**
- Prestige and recognition associated with an award from a global organisation
- Will have the right to use the KMAX logo in all relevant promotional material
- The news and organisation’s logo will be displayed on KI website and publicized by KI newsletters
- Will be invited to share their Operational Excellence journey at KI public events either locally or globally

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**KMAX Assessment Criteria**

**Enablers**
- Values & Principles

**Drivers**
- Leadership, People Development, Structure & Systems

**Process Excellence**

**Direction Setting**
- Deployment & Alignment

**Results**

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Process of KMAX

KMAX Progression Chart

Validity
- 3 years for every star level qualified
- Note: Re-application for the same/next level six months before validity expires

Confidentiality
All information and documentation supplied by the organisation for KMAX will be kept confidential and will not be viewed by or shared with any individual or entity not directly involved in the KMAX process.

“Our objective to make our management team eager to learn more about KAIZEN™/Lean is certainly achieved. We can do more in the future!”

VP
Large MNC in the Process/Dairy Equipment Sector, India
Contact

India
Kaizen Institute India
207 – 208 Abhijeet
Ellisbridge Near Mithakhali Six Roads
380006 Ahmedabad

Phone +91 79 2640 7750
india@kaizen.com
in.kaizen.com

Global Headquarters
Kaizen Institute Consulting Group, Ltd.
Bahnhofplatz
6300 Zug, Switzerland

Phone +41 (0) 41 725 42 80
info@kaizen.com